

HARLEQUIN HOTELS & RESORTS

REDEFINING LUXURY IN THE CARIBBEAN

The Benefits of Investing in a Harlequin Hotel and Resort



BUCCAMENT BAY RESORT
ST VINCENT & THE GRENADINES



THE MERRICKS RESORT
BARBADOS



LAS CANAS RESORT
DOMINICAN REPUBLIC



THE MARQUIS ESTATE
ST LUCIA



TWO RIVERS RESORT
DOMINICAN REPUBLIC



HARLEQUIN HOTELS & RESORTS IN THE CARIBBEAN

Harlequin Hotels & Resorts specialises in creating first class hotels and resorts in some of the best locations in the Caribbean. The region is a truly year-round holiday destination with direct flights from the UK, USA and Canada and is one of the most popular choices for tourists looking for luxury, breathtaking scenery, relaxing beach holidays, golf vacations and even as the location for their wedding.



Harlequin also plans to create a resort in Brazil



Many images in this brochure are computer generated artists' impressions and actual finishes and details of the properties within the resort may change without prior notice.

INVESTING IN A HARLEQUIN PROPERTY

Harlequin Hotels & Resorts sells freehold investment properties within its luxury 5 star hotels and resorts in the Caribbean.

These Properties are used for accommodation within Harlequin's hotels and resorts and therefore generate a rental income. A rental guarantee of 10% of the original purchase price is provided for the first two years, paid from completion, followed by a 50% net room rate share ongoing. Investors are able to occupy their property for 30 days each year without charge.†

100% finance* is available which means property investors only pay the £1,000 reservation fee and nothing else to the developer until completion. Monthly repayments on a loan for the 30% deposit are paid by the developer with an option to provide a 70% developer loan** on completion, which will cover the outstanding costs of the property.

Properties are suitable for SIPP investment. A SIPP is a self-invested personal pension enabling the investor to choose where their pension fund is invested.†

Harlequin Property

BENEFITS OF INVESTING IN A HARLEQUIN PROPERTY

- ◆ Capital Appreciation
 - Harlequin sells freehold off plan investment properties within its luxury resorts and hotels at up to 50% below market value.
 - delivered by well-known brands and celebrities, and employed a highly skilled and professional management team to deliver exceptional customer care to maintain uncompromising standards to ensure the best rental rates.
- ◆ Ongoing return from rental income
 - To ensure the best returns for investors, the resorts aim to achieve the highest possible occupancy. Harlequin has selected desirable locations for its hotels and resorts and created accommodation with superior design and finishes, a unique range of world class amenities for all the family
 - ◆ Investors are able to occupy their property for 30 days each year without charge.†

* Subject to status. Terms & conditions apply.

** Subject to finance.

† Investors using a SIPP are not entitled to occupy their property for 30 days during the year without charge.



HARLEQUIN
HOTELS & RESORTS



HARLEQUIN HOTELS & RESORTS

Redefining Luxury in the Caribbean

Harlequin Hotels & Resorts specialises in creating first class hotels and resorts in some of the best locations in the Caribbean. The essence of the Harlequin brand is that its resorts will redefine luxury in the Caribbean. Harlequin's mission is to deliver an unprecedented new level of supreme luxury at each resort to create a world class destination experience offering something for everyone.

Harlequin's flagship resort, Buccament Bay Resort, opened in August 2010 and has a management team consisting of individuals with excellent reputations and proven track records for managing five star hotels worldwide. With over 100 years of combined experience in the hotel industry around the globe, including the Waldorf Astoria in New York, The Viceroy Hotel and Resort in Anguilla, The Gansevoort in Turks & Caicos, and several leading hotel companies (Ritz-Carlton, Hyatt, Radisson, Mandarin Oriental, St Regis Resorts, Nikki Beach Resorts and Royal Caribbean and Norwegian Cruise Lines), the team are dedicated to creating a five star luxury experience for every guest.

Harlequin has engaged leading travel industry sales and marketing professionals in the UK and US to ensure maximum occupancy at Buccament Bay Resort. It is already featured with the following UK tour operators – Kuoni Holidays, BA Holidays, The Holiday Place, Virgin Holidays, Luxury Holidays Direct, Caribtours, Best@Travel, Destinology, Complete Caribbean, ITC Classics, Kenwood Travel, Dial A Flight, Tropical Sky, Let's Go 2, Hayes & Jarvis, Key 2 Holidays.

KEY FACTORS WHICH CREATE THE HARLEQUIN EXPERIENCE:

- ◆ Situated in a stunning, highly desirable location in a popular or new tourist destination
- ◆ Investing in people and communities in employing local staff and training them to deliver exceptional customer service
- ◆ Luxurious facilities with well-designed spaces and memorable atmospheres
- ◆ Respecting local environments and their communities and investing in projects that have tangible benefits
- ◆ Superior design and finishes of elegant and spacious accommodation
- ◆ Timely and effective marketing of the resort that reflects the quality of the resorts
- ◆ Exceptional customer care to deliver a truly 5 star customer experience by a highly skilled and professional management team
- ◆ A unique range of world class amenities for all the family designed and delivered by well-known brands and celebrities

Harlequin Property

HARLEQUIN'S PROPERTIES ARE SUITABLE FOR SIPP INVESTMENT

A Self Invested Personal Pension, known as a SIPP, is a personal pension for which the person investing for retirement decides what their pension fund is invested in.

Traditionally pensions are managed by a pension fund manager who may invest in volatile stocks and shares or cash and the investor has little to no control or influence on this decision.

This is a complex area and it does need professional advice. Harlequin has details of leading independent wealth management companies which specialise in pensions and investments. They will carry out an initial review completely free of charge for potential investors to assess whether their existing pension plans may be transferred into a SIPP.

There may be an initial set up fee and ongoing annual charges associated with the management of the SIPP.

How to invest with a SIPP

After investors have reserved their chosen unit with a £1,000 reservation fee, the appointed advisor will carry out a review, which is completely free of charge, to assess whether their existing pension plans may be transferred into a SIPP, to set up a new plan, or to review existing arrangements. If the advisor finds that the investor's pension is not suitable for this investment the £1,000 reservation fee will be fully refunded.

Investment



This image is a computer generated artists' impression

AMENITIES WITHIN HARLEQUIN'S HOTELS AND RESORTS

- ◆ **Reception & Concierge Service** 24 hours a day guest service for restaurant and spa bookings, arranging taxis and sightseeing tours. Printed daily newspapers, DVD players and game consoles (Sony PlayStation 3/Nintendo Wii), a library of DVDs and video games and a selection of board games and reading books will also be available.
- ◆ **Alaia Spa** An oasis of peace and tranquillity, the Alaia Spa will provide the ideal escape from the stresses and strains of everyday life to relax, unwind and rejuvenate. Treatments by ESPA are sensuous, relaxing yet intensive, releasing tension in energy points, inducing a deeper level of inner peace to rebalance and revive.
- ◆ **Little Harlequins Kids Club** Day care for young children with closely supervised, fun-filled activities, age appropriate toys, puzzles and games.
- ◆ **Teen Club** A lounge for young adults with an adjoining games room providing pool, table tennis, tabletop football and a jukebox.
- ◆ **Diving & Watersports** PADI licensed SCUBA tuition courses and dive trips for all levels of experience, snorkelling, kayaking, glass bottom boat tours, dolphin and whale-watching, deep sea fishing, catamaran and motor boat trips.
- ◆ **Conference Facilities** State-of-the-art facilities for both large and small conferences and meetings.
- ◆ **Harlequin Fitness Centre** Equipped with a range of cardiovascular and physical training equipment including free weights, resistance weight machines, treadmills, bikes, cross trainers and rowing machines.
- ◆ **Harlequin Sports Academy** Expert football and tennis coaching for both children and adults at the Pat Cash Tennis Academy and Liverpool Football Club Soccer School. When there is no instruction the tennis courts and artificial football pitch will be available for casual use by guests.
- ◆ **Harlequin Performing Arts Academy** Master classes based on popular hit musicals and led by West End and Broadway performers where adults and children can learn the skills required to sing and perform on stage and experience the magic that happens behind the scenes in Musical Theatre. Individual and group lessons for singing and dancing will also be available.
- ◆ **Resort Boutiques** A selection of gifts, jewellery, swimwear and branded clothing from the resort, Pat Cash Tennis Academy and Liverpool Football Club Soccer School will be available.
- ◆ **Business Centre Services** Internet access, printing, copying, scanning, facsimile.
- ◆ **Golf** The Marquis Estate in St Lucia will include a signature golf course designed by the most successful international golfer of all time, Gary Player. The course will be designed to be challenging for both amateurs and professionals and will make use of the spectacular views to create a golfer's paradise and provide players with an unforgettable golfing experience.
- ◆ **Weddings** The Caribbean is renowned for being one of the most wonderfully romantic destinations for a wedding and Harlequin's resorts will provide the perfect location, whether it is an intimate ceremony, a celebration with family and friends or, for a totally unique experience, Buccament Bay Resort will host weddings aboard its galleon ship.

Amenities

Bars & Restaurants A collection of new concept bars & restaurants offering an eclectic array of food and dining experiences from around the world with a choice of cuisine ranging from fine dining to casual eating, as well as the legendary Trader Vic's.





LUXURIOUS ACCOMMODATION

Sophisticated and spacious, our luxuriously appointed rooms are the perfect space for guests to enjoy a wonderful holiday in paradise. Harlequin's Hotels and Resorts will offer unparalleled luxury, exceptional customer care and comfort with every attention to detail.

IN ROOM FACILITIES

All accommodation is equipped with:

- ◆ fridge
- ◆ espresso machine and tea maker
- ◆ iPod docking station
- ◆ free high speed wireless internet access
- ◆ electronic safe
- ◆ UK sockets. Adapters for other plug types are available on request
- ◆ direct dial telephone with voicemail
- ◆ turndown service
- ◆ hair dryer
- ◆ iron & ironing board
- ◆ bedrooms are air conditioned and fitted with a 40" LCD TV offering 65 digital TV channels and 12 music channels
- ◆ supremely comfortable beds with cool cotton bed linen
- ◆ each bedroom has its own spacious and elegantly appointed bathroom with power shower, super soft towels and sumptuous bathrobes

Accommodation



BUCCAMENT BAY RESORT

ST VINCENT & THE GRENADINES



BUCCAMENT BAY RESORT

Situated on 76 acres on the southwest coast of St Vincent, Buccament Bay Resort is a 25 minute drive from the existing airport and 40 mins from the new airport which is currently under construction and scheduled for completion in 2013.

Phase 1 opened in August 2010 as a brand new luxury all inclusive five star destination hotel with a stunning white sand beach and a backdrop of lush rainforest cloaked mountains and is managed by a highly experienced five star management team ensuring guests have exceptional customer care and comfort with every attention to detail. Sophisticated and spacious, the luxuriously appointed accommodation is the perfect space for guests to enjoy a wonderful holiday in paradise. Bedrooms are air conditioned and fitted with a 40" LCD TV. The beds are supremely comfortable with cool, cotton bed linen and sumptuous bathrobes. Each bedroom has its own elegant shower room with power shower, luxury toiletries and super soft towels. The unique range of activities that Harlequin have incorporated keep every member of the family entertained.

www.buccamentbay.com

REASONS TO INVEST

St Vincent is beautifully unspoilt and underdeveloped and has huge potential for growth. Historically the island has been mostly visited by day trippers from ocean cruisers coming predominantly from the UK, USA and Canada. There are few hotels other than Buccament Bay Resort on the island, and none above 3 star. The proposed International airport will encourage more visitors to the island. Harlequin has engaged leading travel industry marketing companies in the UK and US to ensure maximum occupancy.

Buccament Bay Resort is already featured with the following UK tour operators - Kuoni Holidays, The Holiday Place, Virgin Holidays, Luxury Holidays Direct, British Airways Holidays, Caribtours, Best@Travel, Destinology, Complete Caribbean, ITC Classics, Kenwood Travel, Dial A Flight, Tropical Sky, Let's Go 2, Hayes & Jarvis.

Sources: Caribbean Tourism Organization

Properties available:
Hotel Suites
1 & 2 Bedroom Apartments
1, 2 & 4 Bedroom Villas

Buccament Bay Resort




THE MERRICKS RESORT
 B A R B A D O S



All images are computer generated artists' impressions

THE MERRICKS RESORT

The luxury 5 star Merricks Resort will be situated on 70 acres in a stunning cliff top position in the south east of Barbados on the ruggedly beautiful Atlantic coast and enjoy spectacular panoramas forged over millions of years by the powerful Atlantic Ocean's winds and waves.

Located in the parish of St Philip, 4km north of The Crane and next to Sam Lord's Castle it is just 20 minutes from the Sir Grantley Adams International Airport.

The resort has been designed to take advantage of the stunning cliff top position which affords spectacular vistas across the Atlantic Ocean and the rolling landscape. It will be built to the highest specification to offer world class facilities including a spa, sports academy, several bars and restaurants and a shopping pavilion.

The Merricks Resort

REASONS TO INVEST

The United Nations states that Barbados has one of the highest standards of living in the world. It has the most established property market in the Caribbean which, having remained stable during the worldwide financial crisis, experienced a 3.8% increase between January and October 2010. Kieran Kelly of Cluttons Barbados said in January 2011 "We do expect an increase in property values during the next 12 months." Its stable economy, sturdy legal framework, low tax regime, well-managed infrastructure, easy access to key markets, friendly people, a host of top end bars and restaurants and stunning beaches make it a prime location

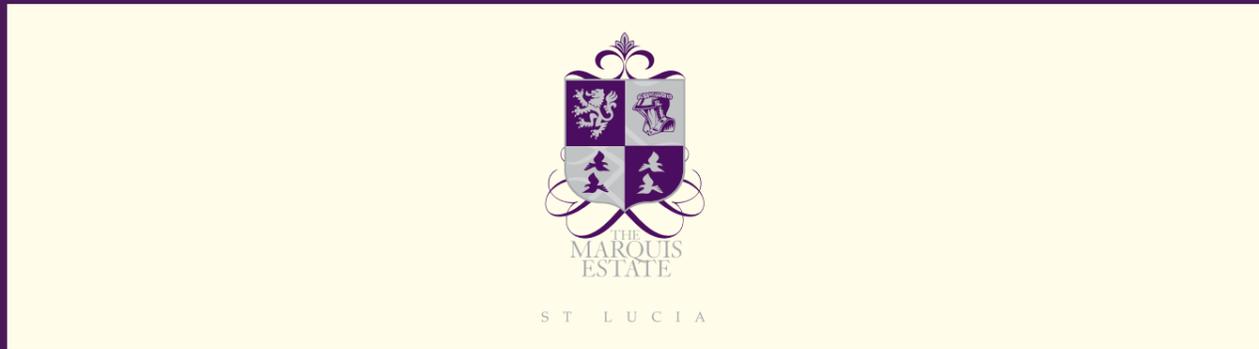
for owning property. Barbados has a well-established tourist industry and there is a huge demand for hotel accommodation all year round, with annual hotel occupancy rates of over 70%.

The first quarter of 2011 saw a 2.8% growth in the Barbados economy, which, according to the Governor of the Central Bank of Barbados, was fuelled primarily by an upswing in visitor arrivals which increased by 6.5%. The Bajan Government sees the tourist industry as the main catalyst for economic development and has created the Tourism Development Act which offers tax

and financial concessions to expand the tourism and hospitality sector. A report from Cluttons Barbados says that the rental market for villas and condominiums on the east coast of Barbados is expanding and generating a good rate of return for owners.

Sources: Barbados Tourism Investment Inc., Caribbean Tourism Organization, United Nations, Businessbarbados.com, Cluttons Barbados, www.propertywire.com

Properties available:
 Hotel Suites, 1 & 2 Bedroom Apartments,
 1, 2, 3 & 4 Bedroom Villas, 1, 2 & 4
 Bedroom Villas



All images are computer generated artists' impressions

THE MARQUIS ESTATE

The Marquis Estate is situated on the stunning northeast coast of St Lucia just 25 minutes from the George F.L. Charles Airport near Castries. This exclusive 552 acre resort is destined to become one of the Caribbean's finest luxury destinations.

Dating back to 1723, The Marquis Estate is the largest private estate in St Lucia. Originally the site of an 18th century sugar mill and, more recently, a banana plantation, the estate occupies a 600 acre site in a breathtaking lush, tropical valley that sweeps down to one of the most beautiful beaches in St Lucia, the Marquis Bay.

The Marquis River meanders through the valley to meet the clear, turquoise waters of the Atlantic that are perfect for scuba diving and snorkelling. The hillsides surrounding the estate border the unspoilt protected National Forest and afford spectacular vistas to the deep blue sea and along the coast.

The Marquis Estate will boast the world's first Gary Player Golf Hotel and Villas situated on a 18 hole Gary Player Signature Golf Course.

The Marquis Estate

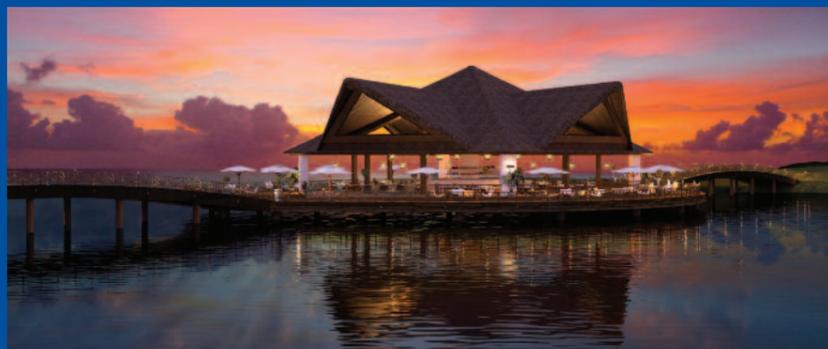
REASONS TO INVEST

St Lucia is an increasingly popular holiday destination. In 2010 tourist figures increased by 15.4% over the previous year with nearly 300,000 visitors coming predominantly from the USA (a 43% increase in the first half of 2010), Europe and Canada. This is partly due to the improvement in airlift from the UK and US which increased from 9,000 airline seats in 2009 to 24,000 seats in 2010 with British Airways now flying daily from Gatwick to St Lucia and Jet Blue providing a new service from New York. To accommodate the increased airlift and to bring the airport up to speed with international trends and standards work has started on a new terminal which is due for completion in January 2012. Minister

of Tourism, Allen Chastanet, said that the quality of life is changing in St Lucia and services are developing to support a higher end lifestyle for property owners and discerning travellers. The new airport terminal, a multi-million pound shopping mall, a super yacht marina and luxury casino are among plans that are set to boost St Lucia's profile as an investment and second home destination. The property market has weathered the recession well because property prices did not boom so consequently did not crash like other destinations. Property prices are still well below those in Barbados.

Sources: St Lucia Tourist Board, Caribbean Tourism Organization, www.propertywire.com

Properties available:
The resort will have 2000 units when completed.
Hotel Suites
1 & 2 Bedroom Apartments
1, 2, 3 & 4 Bedroom Villas



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LAS CANAS RESORT

Las Canas Resort will be a luxury 5 star resort situated on the Dominican Republic's north coast on 80 acres with a white sand beach bordered by lush, tropical forest of coconut palms, mahogany, cedar, wild olive and muskwood trees.

Las Canas Resort is located just 10 minutes from Cabarete and 20 minutes from the Gregorio Luperon International Airport at Puerto Plata.

THE HIDEAWAY AT LAS CANAS RESORT

The Hideaway will be situated on 6.5 acres of beachfront land just 1.5km from Las Canas Resort, The Hideaway will comprise 225 units. Guests will enjoy this exclusive, boutique hotel yet still have the advantages of the amenities offered by Las Canas Resort

Las Canas Resort

REASONS TO INVEST

The Dominican Republic is a major tourist destination with its average temperature of 28°C, 9 hours of daily sunshine and direct flights from the UK, Europe and the US. The Dominican Republic is the most popular Caribbean holiday destination and welcomed in excess of 3.5 million tourists in 2010 which is 29% of the Caribbean total, the largest number of visitors to any Caribbean country. There has been a minimal affect from the Global Recession on tourism with the total number of visitors to the Dominican Republic increasing by 3.5% between January and October 2010. The majority of visitors are from the USA and Europe, spending in excess of \$3.4 billion with tourism accounting for 24% of GDP.

Consequently there is a huge demand for hotel accommodation and the Government has introduced a number of incentives to increase the pace and progress of development in the tourist industry as it is far from fully-developed.

Sources: Caribbean Tourism Organization

- Properties available:
- Hotel Suites
 - 1 & 2 Bedroom Apartments
 - 2, 3 & 4 Bedroom Villas
 - Water Bungalows
 - River Bungalows



All images are computer generated artists' impressions

TWO RIVERS RESORT

The Two Rivers Resort will be located on 42 acres on the stunning north coast of the Dominican Republic next to the renowned Playa Dorada Golf Club just 20 minutes from the Gregorio Luperon International Airport at Puerto Plata.

Destined to become one of the Dominican Republic's most luxurious, family orientated 5 star resorts it will offer state-of-the-art facilities including a world class spa and is ideal for tourists who are seeking a holiday that combines relaxation with the option for plenty of excursions and activities.

Two Rivers Resort

REASONS TO INVEST

The Dominican Republic is a major tourist destination for sunseekers and thrillseekers with its average temperature of 28°C, 9 hours of daily sunshine and direct flights from the UK, Europe and the US. The Dominican Republic is the most popular Caribbean holiday destination and welcomed in excess of 3.5 million tourists in 2010 which is 29% of the Caribbean total, the largest number of visitors to any Caribbean country. There has been a minimal affect from the Global Recession on tourist with the total number of visitors to the Dominican Republic increasing by 3.5% between January and October 2010. The majority of visitors are from the USA and Europe, spending in excess of \$3.4 billion with tourism accounting for 24% of GDP.

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Sources: Caribbean Tourism Organization

- Properties available:
- Hotel Suites
 - 1 & 2 Bedroom Apartments
 - 2, 3, 4, 5 & 6 Bedroom Villas



HARLEQUIN BEACH RESORT BRAZIL

Harlequin is planning to open Harlequin Beach Resort Brazil, situated on a long, golden sandy beach bordering calm, crystalline, warm waters in the State of Bahia.

Properties will be set amidst beautifully landscaped tropical gardens and surrounded by Atlantic rainforest, mangroves and coconut groves that are home to a stunning array of flowers, colourful birds and monkeys.

The resort will be designed to respect the eco-environment and will blend with its surroundings to make this a truly tropical paradise.

REASONS TO INVEST

The property market in Brazil is booming, with the majority of investment in Bahia. This is due to the huge demand for tourist accommodation in line with the increasing popularity of Bahia as the favourite holiday destination of Brazilians because of its year round climate, pristine beaches, ecological aspect and the excellent infrastructure already in place. The property market is also experiencing high levels of foreign investment as there are no restrictions on foreign ownership and inward investment is being actively encouraged by the Government.

Brazil will become even more popular as a tourist destination over the next few years as it has been chosen to host the 2014 World Cup and the 2016 Olympic Games. Bahia is already an established tourist destination and makes the ideal location for investment.

Harlequin Beach Resort Brazil



PAT CASH TENNIS HOTELS & VILLAS

**Improve your game in 5 Star luxury
Buccament Bay Resort – Las Canas Resort – The Marquis Estate**

Pat Cash Tennis Hotels & Villas will be situated at Buccament Bay Resort, St Vincent & The Grenadines, The Marquis Estate, St Lucia and Las Canas Resort, Dominican Republic.

The Hotels & Villas will be designed to offer luxury accommodation for tennis fans in an environment that will reflect Wimbledon Champion Pat Cash's love of tennis including memorabilia from his tennis career. Situated within the main resort it will be the perfect place for guests to stay who wish to be coached at the Pat Cash Tennis Academy. It will feature a restaurant which will offer health & wellbeing menus and a juice bar as well as a fitness centre and a boutique stocked with the latest tennis clothing and equipment.

The Pat Cash Tennis Hotels & Villas will offer extended stays for guests who wish to take longer courses of tuition to improve their tennis game and cater for youngsters who are showing particular talent in this sport as well as for teams who wish to be coached prior to the tennis season in their home country.

Pat Cash Tennis Hotels & Villas




Gary Player
DESIGN

PLAYER
REAL ESTATE



All images are computer generated artists' impressions

GARY PLAYER GOLF HOTEL & VILLAS

Harlequin Hotels & Resorts is delighted to have teamed with golfing legend Gary Player to create a Gary Player Signature Golf Course, residential villas and the world's first Gary Player Golf Hotel at The Marquis Estate in St Lucia.

Gary Player Signature Golf Course

Playability, shot making value and environmental sensitivity are the cornerstones of Gary Player's golf course design approach. Gary Player will work closely with his design team to develop the concepts and strategy for his Signature Golf Course at The Marquis Estate and he will visit the site several times during construction. "We will do everything possible to design a challenging, yet playable, course that is sensitive to the surrounding environment", Gary Player says about his vision for The Marquis Estate.

Gary Player Residential Hillside Villas

Comfort, space and seclusion will reign supreme in the Gary Player Residential Hillside Villas. The elegant villas will offer understated, contemporary luxury and will be situated on the slopes of The Marquis Estate, ensuring stunning views to the golf course or ocean. Each has a private plunge pool and can be designed with two, four or six bedrooms.

Gary Player Golf Hotel & Hillside villas

The splendid 5 star hotel will comprise stylish and sophisticated suites that enjoy inspiring views of the Gary Player Signature Golf Course and ocean. Luxurious and plush, the dark wood, silks, leathers and soft natural lighting will create richly sensual, tactile interiors, a trademark of the PLAYER Real Estate interior design team. As a mark of honour to Gary Player's triumphant golfing career, a selection of his most precious trophies and awards will also be on permanent exhibition at the hotel. Elegantly designed villas will sit at the edge of the river.

REASONS TO INVEST

The Gary Player Brand is renowned for its quality, integrity, honour and character both in golf and business and will add tremendous value to the properties at The Marquis Estate. Owners of Gary Player Golf Hotel Suites, Hillside Villas and Residential Hillside Villas will have access to the extensive leisure facilities at The Marquis Estate and will automatically become members of the Gary Player Signature Golf Course and Club for the first year with discounted annual membership fees thereafter.

Gary Player Golf Hotel & Villas



All images are computer generated artists' impressions

ALAIA SPA RESORT

The Alaia Spa Resort will be an exclusive, private oasis created within each of Harlequin's resorts, hidden from the outside world by a living boundary of lush tropical greenery with a world class spa designed by ESPA and luxurious spa villas.

The Alaia Spa will be a haven of peace and tranquillity with cocoon-like treatment suites for guests to experience the full benefit of the ESPA Treatments which combine the most effective world therapies with the finest quality ingredients and skincare advances to deliver a remarkable combination of spa inspired products, treatments and services that harness the best of aromatherapy, hydrotherapy, thalassotherapy, and phytotherapy.

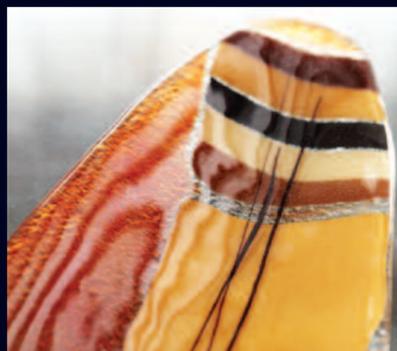
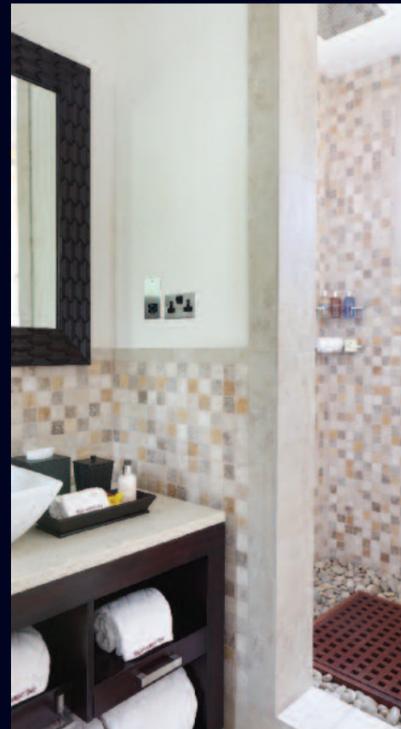
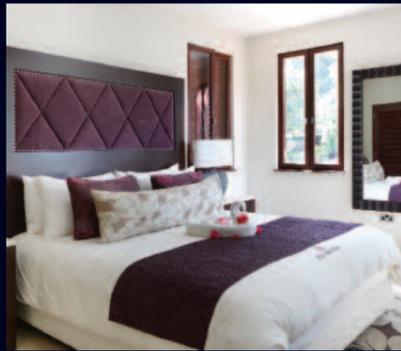
Each Alaia spa villa will sit in its own private grounds secluded from the outside world to provide a haven of comfort and pleasure. The villas are understated yet sophisticated, offering elegant and spacious accommodation with furnishings that combine oriental simplicity and contemporary luxury.

Alaia Spa Resort

REASONS TO INVEST

The Alaia Spa Villas will offer the most prestigious accommodation at each of Harlequin's resorts. Providing couples with the ultimate retreat, these villas will be highly sought after offering excellent rental returns.





HARLEQUIN BOUTIQUE HOTELS CONCEPT

Harlequin boutique hotels is a new hotel concept created by Harlequin Hotels & Resorts and will comprise a range of luxury, chic boutique hotels in fantastic locations. Harlequin will completely renovate and refurbish distressed hotels, which have become run down due to a lack of investment, to the standard of Buccament Bay Resort with new plumbing, electricity, air conditioning, furniture and decoration.

The hotels will be managed by Harlequin Hotels & Resorts' hotel management team to ensure the same excellent service levels that are delivered at Buccament Bay Resort. The hotels will incorporate some of the branded amenities of the larger resorts; the new concept bars & restaurants, spa & fitness centre, HQ coffee shop and boutique.

The renovation of the first Harlequin boutique hotel, H Barbados, will be completed in 2012, delivering purchasers a rental income far earlier for a quicker return on investment although with less capital appreciation than the new-build larger resorts from Harlequin.

H Barbados will provide guests staying at Buccament Bay Resort the opportunity to stopover in Barbados for one or more nights.

HARLEQUIN HOTELS

In addition to Harlequin boutique hotels, a further range of larger hotels is planned which will have all the features of a Harlequin boutique hotel but with more rooms and more amenities. Typically 100+ rooms, each hotel will be completely renovated and refurbished to the standard of Buccament Bay Resort and will be managed by Harlequin Hotels & Resorts' management team to ensure the same excellent service levels.



Harlequin Boutique Hotels

HARLEQUIN
HOTELS & RESORTS

REDEFINING LUXURY IN THE CARIBBEAN

UK Office

11 Honywood Business Park, Honywood Road, Basildon, Essex SS14 3HW England
TELEPHONE +44 (0) 1268 24 24 63 E-MAIL sales@harlequinhotelsandresorts.com

www.harlequinhotelsandresorts.com
www.buccamentbay.com

AVAILABLE FROM A NETWORK OF AGENTS WORLDWIDE OR
DIRECT FROM THE PRIMARY AGENT HARLEQUIN PROPERTY

HARLEQUIN
PROPERTY

TELEPHONE +44 (0) 1268 24 24 60 E-MAIL contact@harlequinproperty.co.uk
WEBSITE www.harlequinproperty.co.uk

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